



**Strengthening the capacity
of National Supervisory
Authorities for air navigation
services cost verifications**

Assistance for enhancing
NSA cost oversight competences

October 2019



■ Strengthening the technical capacity of NSAs – from idea ...

15 years ago the EU launched the Single European Sky (SES) initiative, which has since been one of the key priorities of the European Commission's overall transport policy. As a result, performance of air navigation services has improved through stronger integration and higher efficiency.

The European Court of Auditors, in its Special Report No. 18 of November 2017, recommended to ensure the inspection coverage of the charging scheme. In particular, it recommended that "the Commission and the NSAs should regularly conduct the inspections set out in the current legislation, covering in particular the eligibility of costs charged and their allocation between en-route and terminal charging zones". Thus, the proper implementation of the SES provisions at national level requires significant capabilities and expertise; therefore, the European Commission, specifically DG MOVE, has contracted EY to provide additional support in capacity building to aid the NSAs in their tasks to verify the eligibility of air navigation services (ANS) costs to be charged to airspace users.

■ ... to concrete actions

Over the next year, EY will be developing a structured and systematic approach regarding the verification of eligible ANS costs.

The overall objective of the project is to have better connected and engaged NSAs by providing them a toolkit with guidance materials, as well as technical training and support services, throughout the cost verification process.

The main activities of the project are:

- ▶ Developing NSA oversight programmes covering cost verification;
- ▶ Supporting the implementation of relevant oversight procedures by NSAs, including through 6 pilot missions; and,
- ▶ Providing training to NSA staff regarding the cost verification, auditing methods and financial and accounting knowledge.

The project therefore aims at developing a method and e-learning material useful to all NSAs.

■ Why should you be involved?

As representatives of the NSAs, your active participation in this initiative is key.

You will have the opportunity to shape the realisation of a cost eligibility verification programme. This programme will be a concrete working method to support NSAs in the fulfilment of their duties.

Through interviews, EY will gather your input, experiences and best practices on cost verification. Following its initial development, EY will launch pilot missions to further tailor the verification programme.

Engaging in these pilot missions will give you the unique opportunity to contribute to the development of this verification programme.

EY will then facilitate training and coaching sessions to address your concerns regarding cost-eligibility, including the establishment of regulatory accounts, verification of determined costs and the review of actual costs.

Attending these sessions jointly with your colleagues from various NSAs will support further communication and exchanges on best practices.

■ How can you contribute?

Your cooperation is of paramount importance.

To make this capacity building exercise a success, we invite you to actively participate in the following activities:



Interviews on experiences and best practices



Provide materials from your past experience to help tailor the verification programme development



Volunteer for one of our 6 pilot missions



Attend one of our 10 training workshops & reach out for coaching support

■ Why EY

- ▶ Our large network of EY offices provides us with the capacity to deliver services worldwide;
- ▶ Our unique track record in working with the EU institutions and national authorities;
- ▶ The EY Centre of Excellence, based in EY Belgium, composed of audit professionals with extensive experience working in the area of EU funds, including in the aviation sector;
- ▶ Our technical support in the Performance and Charging Scheme to the European Commission and to the Performance Review Body since 2017;
- ▶ Our unique position as a global leader in the field of assurance, tax, transactions and advisory, which will assure you that our services are performed on the basis of extensive technical expertise and in full compliance of professional standards; and,
- ▶ Our commitment to building a better working world.



Who to contact for this capacity building project

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